

# MSOL-TW Opening Party (2016.5.27)

***" HOW ORGANIZATION PROJECT MANAGEMENT CAN DELIVER  
PROFIT FOR YOUR COMPANY AND REALIZE STRATEGY"***

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*MBA*

*PgMP, PMP, CBAP, CITA-A, TOGAF9 Certified,  
CSM, CSPO, ITCMF-Associate, OCEB*

### **Business Career**

#### **NTTDATA Corporation**

**IT Consultation and development**

#### **Sony Corporation, Sony (China) Ltd, Sony Global Solutions Inc.**

**Leading project management of many global BPR/System projects**

**IT organization management in overseas entity (Portfolio management,  
Program/Project management, Enterprise Architecture representative,  
Global PMO establishment, Global BPM/BA organization establishment**

**Establish CreaVision Ltd and join Management Solutions Co. Ltd as a  
corporate advisor.**

Many organizations have plans for change across many areas of their business in response to the rapid changes happening globally.



# Success rate of the Change Program (PWC Survey)

According to the global survey by PWC in 2014, the rate of change program to meet the organizational objective this five years is 38%.

***Almost achieved***

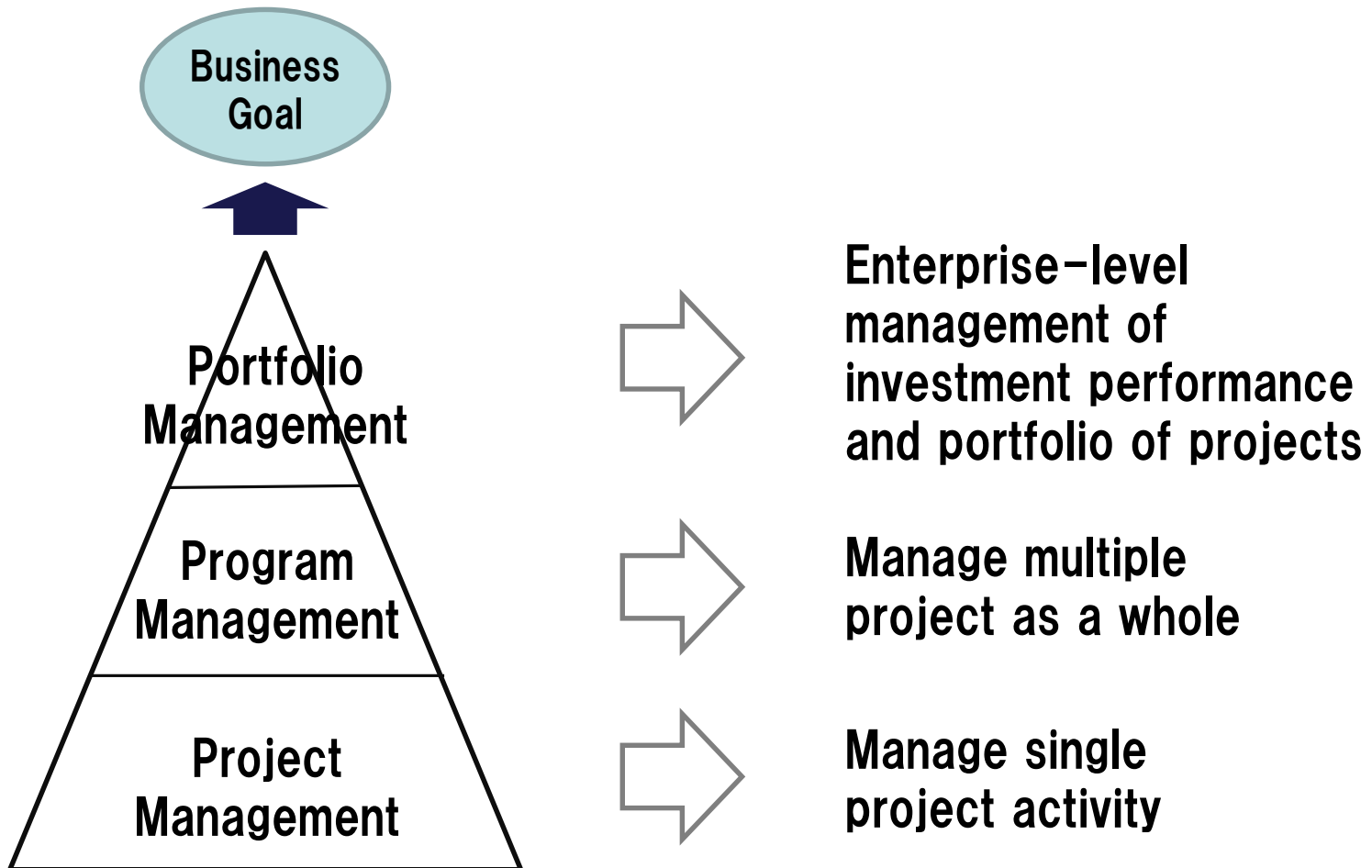
**38%**

# Definition of Success (PMBOK®)

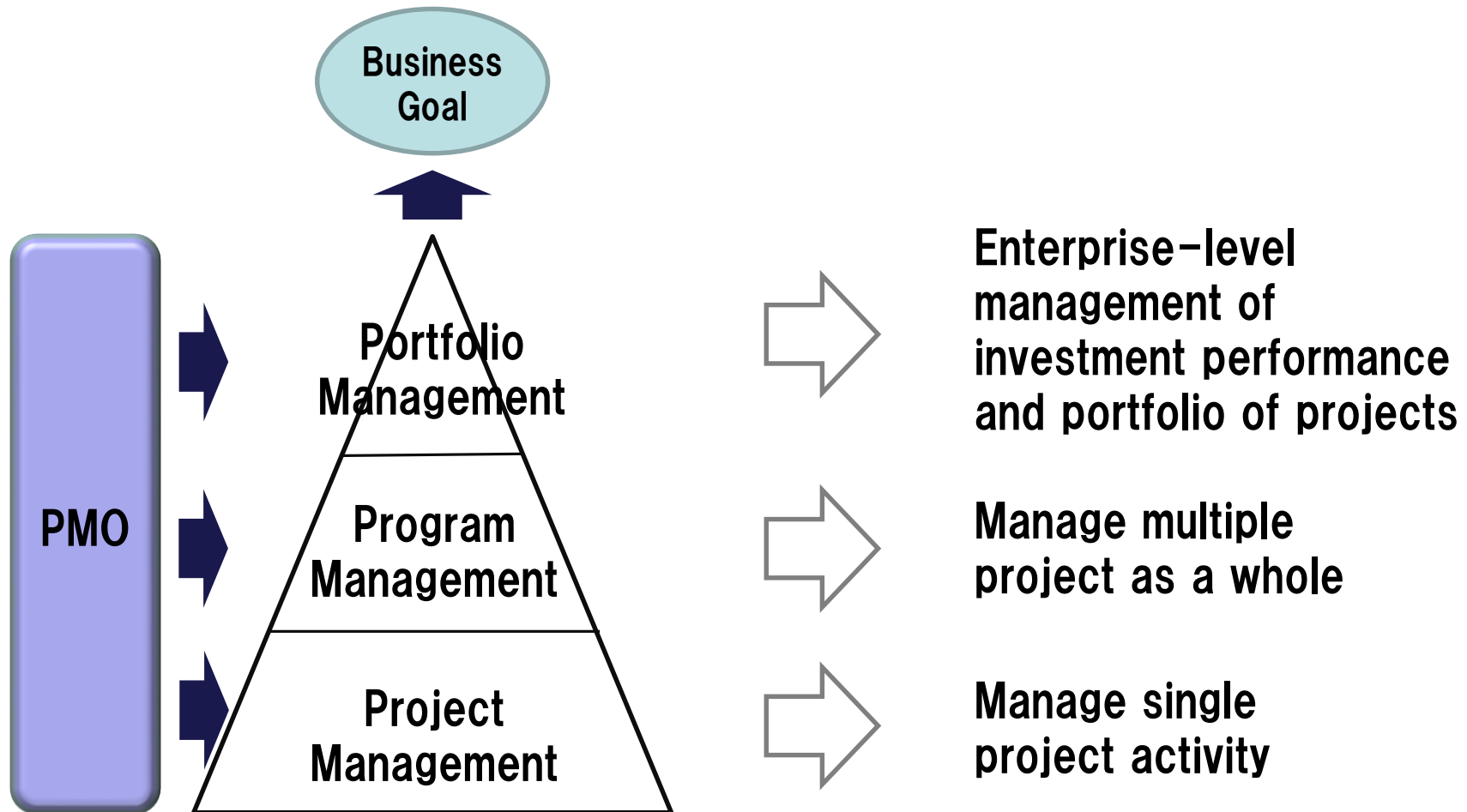
Project Management	Program Management	Portfolio Management
Success is measured by product and project <b>quality, timeliness, budget</b> compliance, and degree of <b>customer satisfaction</b> .	Success is measured by the degree to which the program satisfies the <b>needs and benefits</b> for which it was undertaken.	Success is measured in terms of the aggregate <b>investment performance and benefit realization</b> of the portfolio.

***How do we measure the success of Transformation Initiative?***

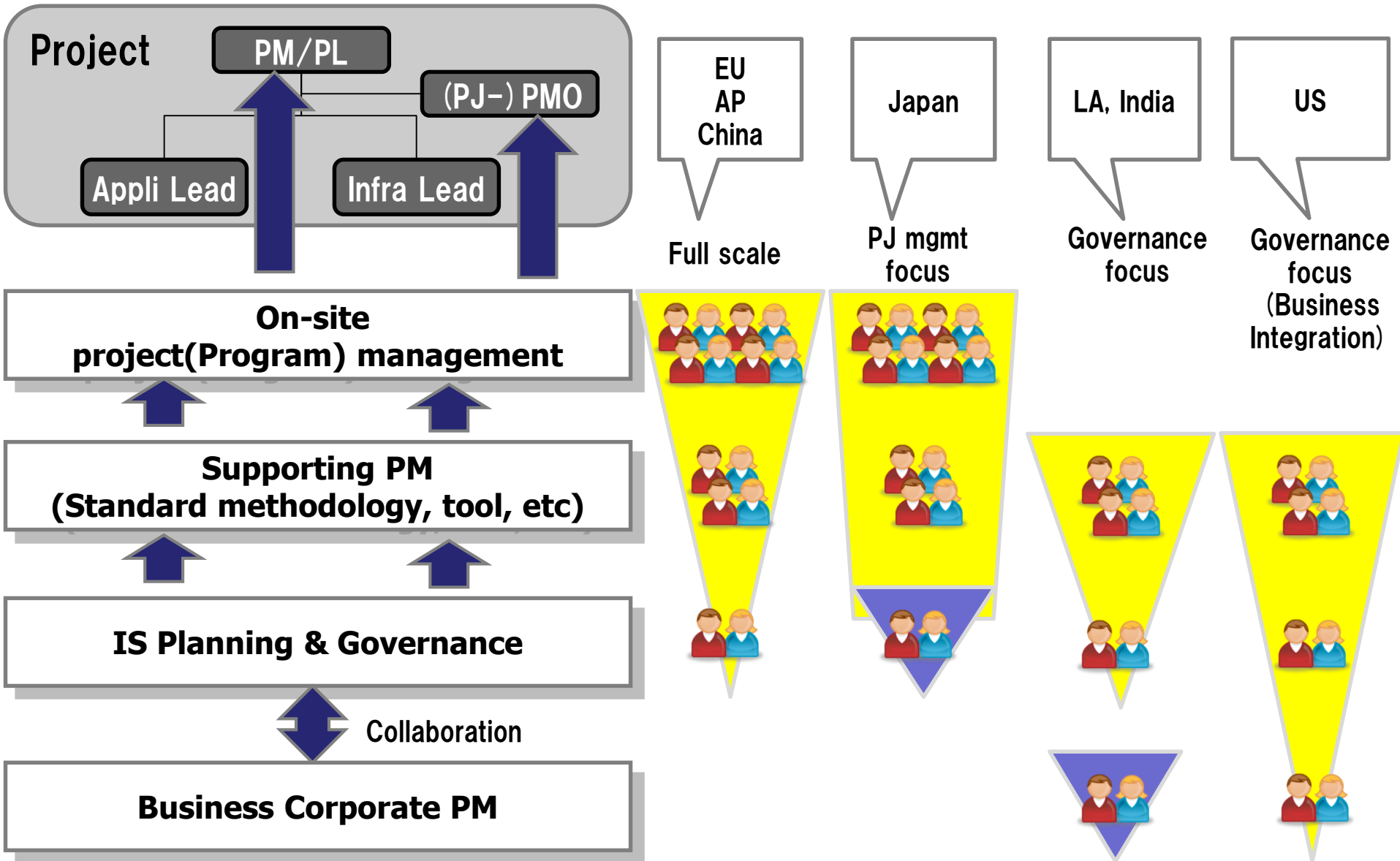
# Project Management and PMO



# Project Management and PMO



# Case Study of PMO role variation in IT division in a company





# Where is a change program running?

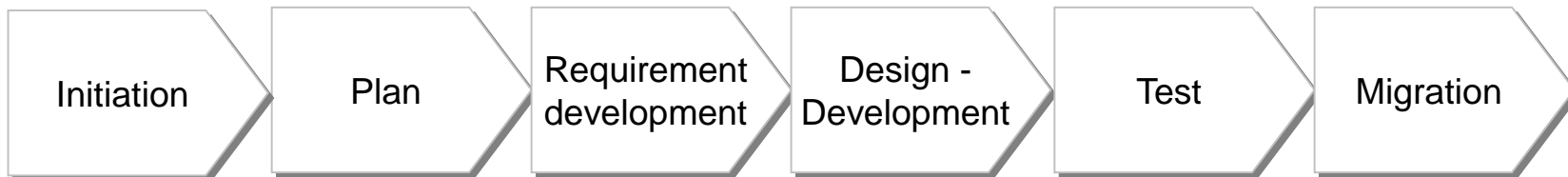
## When does change activities start and run?

### Regular activity



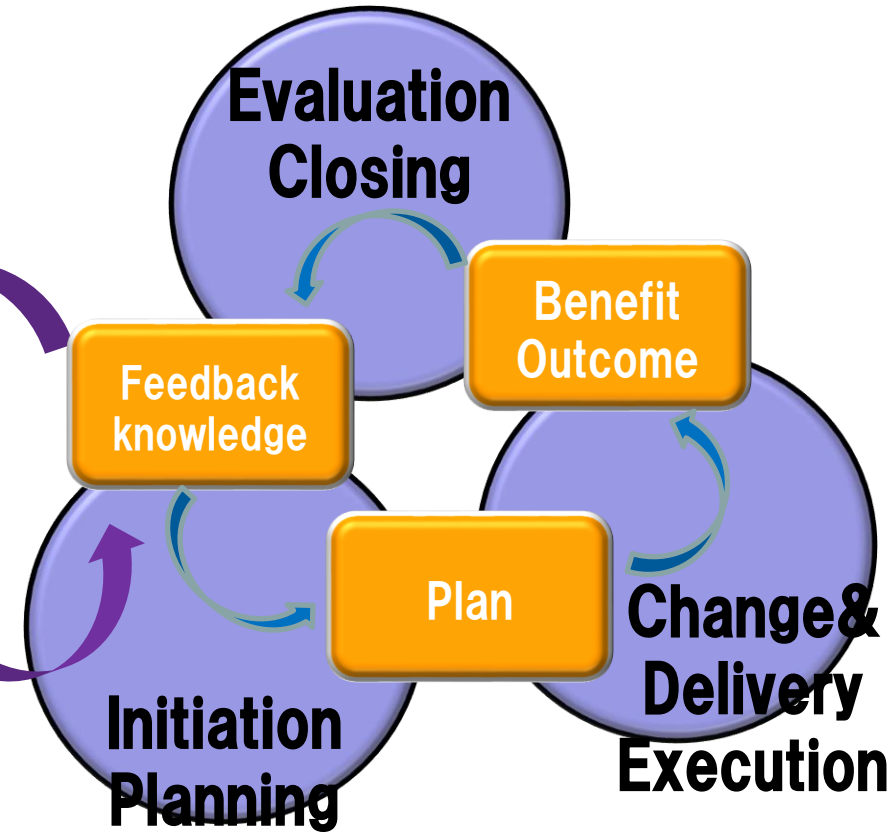
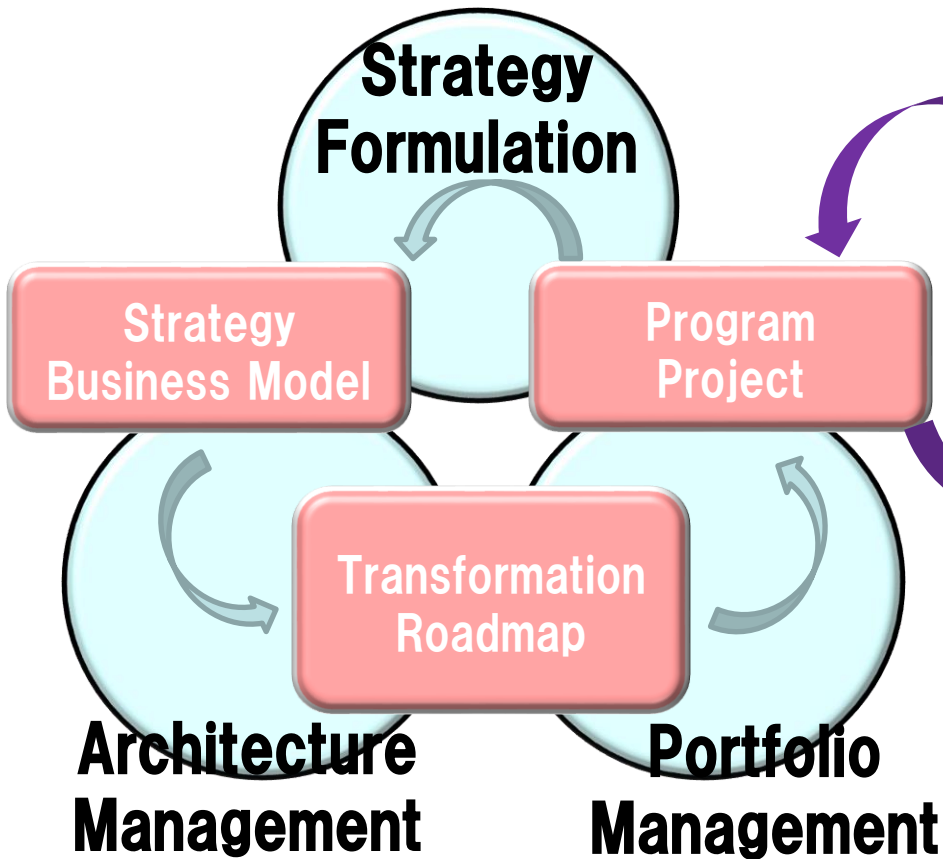
Change activity starts  
far prior to project  
start

### Project activity



# 2 Phases Management Cycle Model

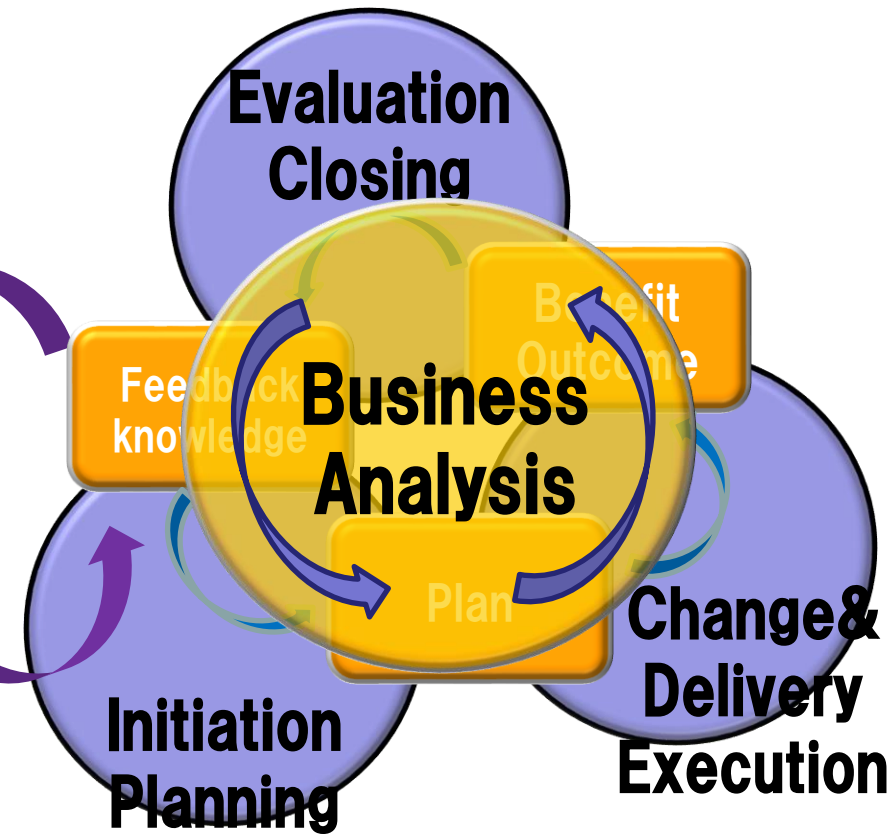
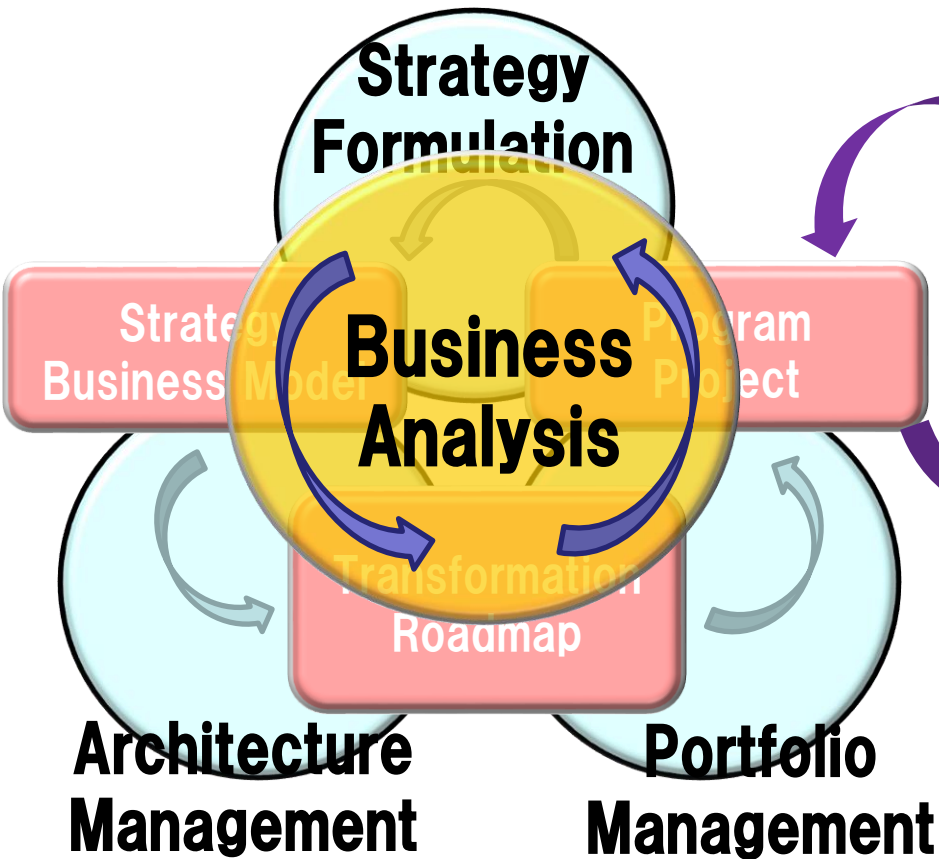
## ***Strategy Realization***



## ***Strategy Execution (Program/Project)***

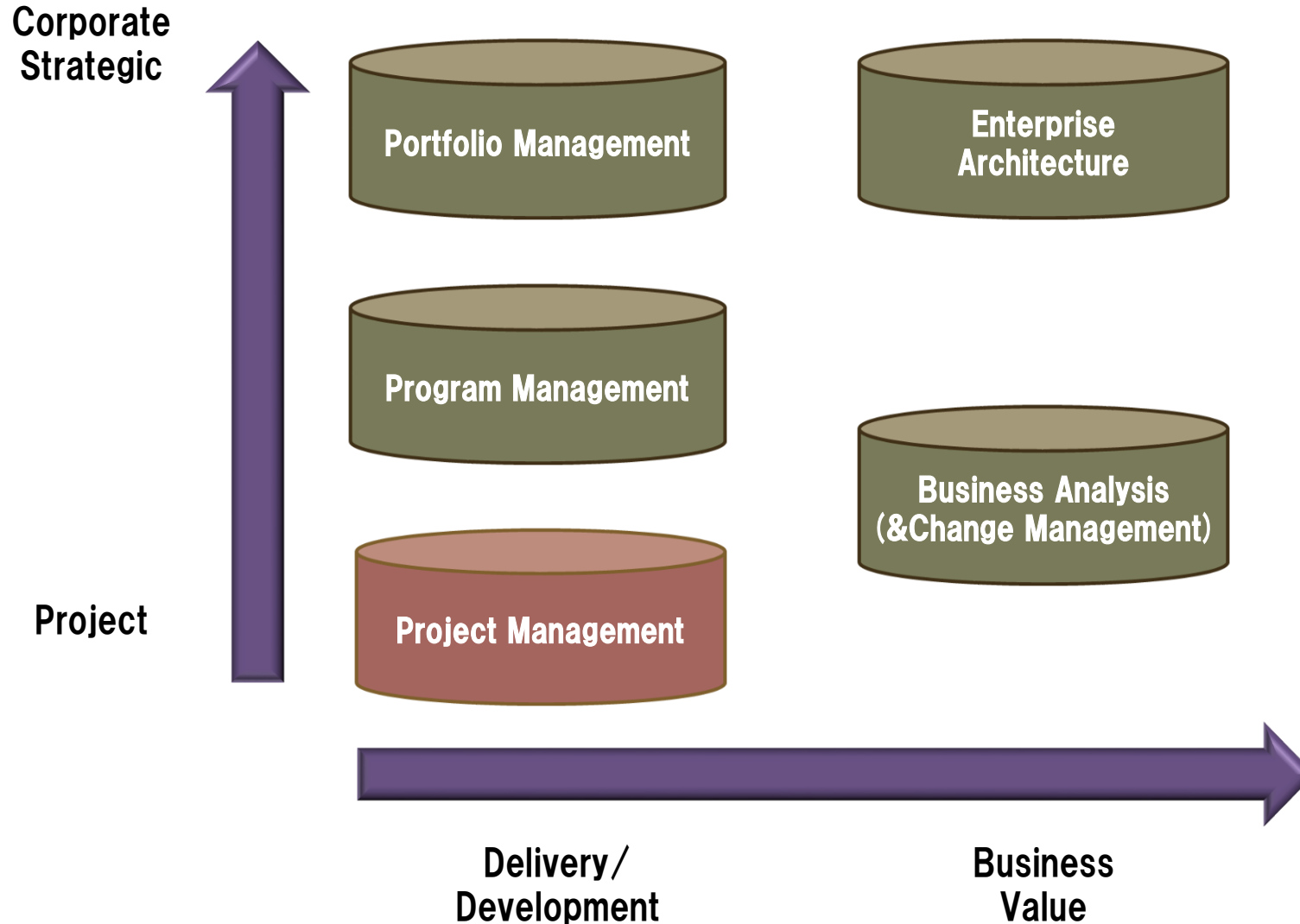
# 2 Phases Management Cycle Model

## ***Strategy Realization***



## ***Strategy Execution (Program/Project)***

# Necessity of expansion of capability of PMO



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